Ben Hill County School System Strategic Plan 2017 – 2022



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Ben Hill County Schools

Strategic Planning Process

The Planning Team and the Planning Process

The creation of the Ben Hill County Schools' Strategic Plan 2017-2022 started in February 2017, when the Board of Education reviewed and adopted the planning structure. The Board of Education on February 28, 2017, and the Super Team on April 6, 2017, received a detailed explanation of the steps of the strategic planning process and its alignment with AdvancED and state school board standards.

The Strategic Plan was developed over several months by a team of over 20 stakeholders representing all schools, the district office, the Board of Education, and community members. The entire planning team (Super Team) met four (4) times, and three (3) target area committees met a total of six (6) times. The target area teams functioned to address the three identified areas and reported to both the full planning team and the Board of Education.

On May 16, 2017, the Super Team reviewed and discussed the draft plan of each committee's goals, objectives, and action steps to reach consensus on the strategic plan. It was also at this meeting that the Vision, Mission, and Belief statements were formally agreed upon. Input was given at the end of that meeting to make certain that all stakeholders' needs were addressed. On May 30, 2017, the Board of Education received an excellent update of progress on the process and plan and a report on the draft goals by Wanda Kimbrell, Executive Director of Student Services.

Throughout the process, the committee members reported to and received input from their various constituent groups through face-to-face contact, emails, and review of draft documents.

Connecting the Strategic Plan to AdvancED Standards

The strategic planning process was aligned to the Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS CASI) standards. The explanation of the strategic planning process given to the Board of Education and Super Team linked the process to AdvanceD Standards 2017-2018. District leaders reviewed AdvanceD standards to identify the three (3) target areas for the strategic plan: Leadership Capacity, Learning Capacity, and Resource Capacity. The components of the plan, research-based actions, evaluation, timeline, and resources, also support the expectations of these AdvanceD standards.

Connecting the Strategic Plan to State Board Standards

State Board Standards in Domain 2 states:

"The governance leadership team, in collaboration with the community, adopts and enacts a planning process that results in an adopted system strategic plan designed to improve student achievement and organizational effectiveness."

Consideration of Data and Identification of Need

The target area committees at their initial meeting discussed the data to bring to the table for their goal-setting sessions. Data brought to the table and reviewed during these sessions included CCRPI, state assessment, progress monitoring, stakeholder input, as well as feedback from school leadership teams and teacher groups. Committees used these data to identify areas for growth, to determine goals, to set measurable objectives, and to decide which actions to take to meet the goals.

Development of Goals, Objectives, and Action Steps

For each of the three (3) target areas, the committees analyzed data to determine areas for growth on which to write goals. After agreement was reached on the goals, each team wrote measurable objectives and determined actions for each with timelines, funding, persons responsible, and means of evaluation. The plan on which the Super Team came to consensus includes ten (10) goals and sixteen (16) objectives with sixty-three (63) action steps. The total number of items put in place is 88.

Action steps are scheduled over a five-year period with most being initially implemented within the first two years of the cycle. The measurable objectives and accompanying actions are to be reviewed annually using the suggested means of evaluation. This review of progress may result in revisions with action steps being modified or added.

Adoption of System Vision, Mission, and Beliefs

The Super Team met four (4) times in order to review and adopt the newest versions of the vision, mission, and beliefs. The following recommendation was presented to the Board of Education as part of the Strategic Plan.

Mission

Empowering all students for success

Vision

One community committed to student success every day

Beliefs

In Ben Hill County Schools, we believe...

...Growth for all students is possible and expected

...Success is achieved when all students reach their potential

...Students deserve the best of all our efforts and resources

...Respectful relationships among all stakeholders create a positive learning experience

...Learning requires a commitment from all educators, students, parents, and other stakeholders

... "Community" encompasses all of Ben Hill County: its schools, citizens, and resources

...All means all!

Time Period: Fall 2017 – Spring 2022

Target Area 1: Leadership Capacity

Goal 1.1: Increase stakeholder involvement in Ben Hill County Schools.

Objective 1.1.1: Increase the number of parent interactions at the schools by 2%.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
1.1.1.1	Establish baseline data of parent interactions with each school	Start: Summer 2017 2017-2018	N/A	Principals at each building and Superintendent	Stats are compiled at the end of each school year Reports are turned into the superintendent at the end of each school year Superintendent reports to the BOE at the end of the year
1.1.1.2	Each school will establish a monthly report of the number of academic-related school events attended by parents during the base year 2017-2018	Start: Summer 2017 2017 - 2018	N/A	Teachers or hosts of events submit reports to Principals Principals at each building report to Superintendent	Monthly reports to Principal Stats are compiled at the end of each school year Reports are turned into the superintendent at the end of each school year Superintendent reports to the BOE at the end of the year

Time Period: Fall 2017 – Spring 2022

Target Area 1: Leadership Capacity

Goal 1.1: Increase stakeholder involvement in Ben Hill County Schools.

Objective 1.1.2: Increase the number of community stakeholder interactions.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
1.1.2.1	Identify community stakeholders and establish baseline data of stakeholder interactions	Start: Summer 2017 2017 -2018 School Year	N/A	Principals at each building; Program Directors; Teachers; Superintendent	Stats are compiled at the end of school year 2017-18 Reports are turned into the superintendent at the end of the school year Superintendent reports to the BOE at the end of the year
1.1.2.2	From the baseline data, establish goals and objectives for the duration of the current strategic plan.	Start: Summer 2018 2018 -2019 School Year	N/A	Principals at each building; Program Directors; Teachers; Superintendent	Stats are compiled at the end of each school year Reports are turned into the superintendent at the end of each school year Superintendent reports to the BOE at the end of the year
1.1.2.3	Actively pursue grants and/or community partnerships	Start: Summer 2017	N/A	All Stakeholders	Quarterly reports to Superintendent and Stakeholders

Time Period: Fall 2017 – Spring 2022

Target Area 1: Leadership Capacity

Goal 1.2: Communicate effectively about Ben Hill County Schools to all stakeholders.

Objective 1.2.1: By December 2017 and annually thereafter, improve internal communication to faculty, staff and students and ensure essential, predictable communication.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
1.2.1.1	Students: Grades, assignments, announcements will be communicated through student email, Remind 101, and other forms of technology. Teachers/Principals: Communication will come through the use of Infinite Campus, Contact logs, Monthly reports from principals	Start: Summer 2017 Completion Spring 2022	Upgrades in Technology as necessary	Vartek; Teachers; Principals; Superintendent	Stats are compiled at the end of each school year Reports are turned to the superintendent at the end of each school year Superintendent reports to the BOE annually
1.2.1.2	Faculty and Staff: Collaborative planning, PLCs, school-wide meetings, F2F meetings, one-to-one coaching, Remind 101, survey to get suggestions for improvement and faculty review.	Start: Summer 2017 Completion Spring 2022	Upgrades in Technology as necessary	Vartek; Teachers; Principals; Superintendent	Stats are compiled at the end of each school year Reports are turned to the superintendent at the end of each school year Superintendent reports to the BOE annually

Time Period: Fall 2017 – Spring 2022

Target Area 1: Leadership Capacity

Goal 1.2: Communicate effectively about the Ben Hill County Schools to all stakeholders.

Objective 1.2.2: Improve and expand external communication about BHCS.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
1.2.2.1	Parents: social media, one call system, website, email, one on one meetings (proactive and reactive), Parent Universities, go where they are (workplace and community)	Start: Summer 2017 Completion Spring 2022	Upgrades in Technology as necessary	Vartek; Teachers; Principals; Superintendent	Stats are compiled at the end of each school year Reports are turned to the superintendent at the end of each school year Superintendent reports to the BOE annually
1.2.2.2	Community: Social Media, website, radio, YouTube, Education Summit, civic club presentations, churches, post-secondary relationships, marketing the success of BHCS to the community, graduation celebrations, celebrating student success in all grades, highlight academics during half-time at football games.	Start: Summer 2017 Completion Spring 2022	Upgrades in Technology as necessary	Vartek; Teachers; Principals; Superintendent	An annual review/audit of communication program that is presented to the BOE Attendance at school events Website views, Surveys & Data reports

Time Period: Fall 2017- Spring 2022

Target Area 2: Learning Capacity

Goal 2.1: All Ben Hill County Schools students will master the locally identified power standards.

Objective 2.1.1: All Ben Hill County Schools' students will master the locally identified power standards in English Language Arts with a 100% progress percentage.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
2.1.1.1	Identification and revision of the essential ELA curriculum for k-12	Ongoing	NA	District and School Level Administrators; Instructional coaches; teachers	Copies of locally identified power standards will be available at all times at each school An electronic copy will be available on One Drive
2.1.1.2	PLC'S will plan, design, and implement lessons aligned to the GSE for ELA.	Ongoing	NA	District and School Level Administrators; Instructional coaches; teachers	Copies of curriculum guides, pacing guides, and lesson plans will be available at all times at all schools. An electronic copy will be available. PLC notebooks (includes team plans)

2.1.1.3	PLC's will design common formative assessments for mathematics	Fall 2017- Spring 2022	Title IIA General Professional Learning	District and School Level Administrators; Instructional coaches; teachers	Copies of common formative assessments will be available at each school through instructional coaches Electronic copies will be available through instructional coaches with answer keys housed in Performance Matters PLC notebooks
2.1.1.4	PLC's will analyze data from common formative assessments to inform adjusting instruction to meet students' needs.	Fall 2017- Spring 2022	Title I	District and School Level Administrators; Instructional coaches; teachers	Data analysis will be kept in PLC notebooks Data from Performance Matters
2.1.1.5	Implement the Ben Hill County Schools' RTI process with fidelity	Ongoing	Title IIA Title I	District and School Level Administrators; Instructional coaches; teachers	RTI records and Student Portfolios

Time Period: Fall 2017- Spring 2022

Target Area 2: Learning Capacity

Goal 2.1: All Ben Hill County Schools students will master the locally identified power standards.

Objective 2.1.2: All Ben Hill County Schools' students will master the locally identified power standards in mathematics with a 100% progress percentage annually.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
2.1.2.1	Identification and revision of the essential mathematics curriculum for k-12	Ongoing	NA	District and School Level Administrators; Instructional coaches; teachers	Copies of locally identified power standards will be available at all times at each school An electronic copy will be available on One Drive.
2.1.2.2	PLC'S will plan, design, and implement lessons aligned to the GSE for mathematics	Ongoing	NA	District and School Level Administrators Instructional coaches; teachers	Copies of curriculum guides, pacing guides, and lesson plans will be available at all times at all schools An electronic copy will be available. PLC notebooks (includes team plans

2.1.2.3	PLC's will design common formative assessments for mathematics	Fall 2017- Spring 2022	Title IIA General Professional Learning	District and School Level Administrators; Instructional coaches; teachers	Copies of common formative assessments will be available at each school through instructional coaches Electronic copies will be available through instructional coaches with answer keys housed in Performance Matters PLC notebooks
2.1.2.4	PLC's will analyze data from common formative assessments to inform adjusting instruction to meet students' needs	Fall 2017- Spring 2022	Title I	District and School Level Administrators; Instructional coaches; teachers	Data analysis will be kept in PLC notebooks Data from Performance Matters
2.1.2.5	Implement the Ben Hill County Schools' RTI process with fidelity	Ongoing	Title IIA Title I	District and School Level Administrators; Instructional coaches; teachers	RTI records and Student Portfolios

Time Period: Fall 2017- Spring 2022

Target Area 2: Learning Capacity

Goal 2.1: All Ben Hill County Schools students will master the locally identified power standards.

Objective 2.1.3: Ben Hill County Schools' students in grades 3 through 12 will master the locally identified power standards in science with a 100% progress percentage annually.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
2.1.3.1	Identification and/or revision of the essential Science curriculum for 3-12	Ongoing	NA	District and School Level Administrators; Instructional coaches; teachers	Copies of locally identified power standards will be available at all times at each school An electronic copy will be available on One Drive
2.1.3.2	PLC'S will plan, design, and implement lessons aligned to the GSE for science	Ongoing	NA	District and School Level Administrators; Instructional coaches; teachers	Copies of curriculum guides, pacing guides, and lesson plans will be available at all times at all schools An electronic copy will be available. PLC notebooks (includes team plans)

2.1.3.3	PLC's will design common formative assessments for science	Fall 2017- Spring 2022	Title IIA General Professional Learning	District and School Level Administrators; Instructional coaches; teachers	Copies of common formative assessments will be available at each school through instructional coaches Electronic copies will be available through instructional coaches with answer keys housed in Performance Matters PLC notebooks
2.1.3.4	PLC's will analyze data from common formative assessments to inform adjusting instruction to meet students' needs	Fall 2017- Spring 2022	Title I	District and School Level Administrators; Instructional coaches; teachers	Data analysis will be kept in PLC notebooks Data from Performance Matters
2.1.3.5	Implement the Ben Hill County Schools' RTI process with fidelity	Ongoing	Title IIA Title I	District and School Level Administrators; Instructional coaches; teachers	RTI records and Student Portfolios

Time Period: Fall 2017- Spring 2022

Target Area 2: Learning Capacity

Goal 2.1: All Ben Hill County Schools students will master the locally identified power standards.

Objective 2.1.4: Ben Hill County Schools' students, grades 3 through 12, will master the locally identified power standards in Social Studies with a 100% progress percentage annually.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
2.1.4.1	Identification and/or revision of the essential Social Studies curriculum for 3-12	Ongoing	NA	District and School Level Administrators; Instructional Coaches; Teachers	Copies of locally identified power standards will be available at all times at each school An electronic copy will be available on One Drive
2.1.4.2	PLC'S will plan, design, and implement lessons aligned to the GSE for Social Studies	Ongoing	NA	District and School Level Administrators; Instructional Coaches; Teachers	Copies of curriculum guides, pacing guides, and lesson plans will be available at all times at all schools An electronic copy will be available. PLC notebooks (includes team plans)

2.1.4.3	PLC's will design common formative assessments for Social Studies	Fall 2017- Spring 2022	Title IIA General Professional Learning	District and School Level Administrators; Instructional Coaches; Teachers	Copies of common formative assessments will be available at each school through instructional coaches Electronic copies will be available through instructional coaches with answer keys housed in Performance Matters. PLC notebooks
2.1.4.4	PLC's will analyze data from common formative assessments to inform adjusting instruction to meet students' needs.	Fall 2017- Spring 2022	Title I	District and School Level Administrators; Instructional Coaches; Teachers	Data analysis will be kept in PLC notebooks Data from Performance Matters
2.1.4.5	Implement the Ben Hill County Schools' RTI process with fidelity	Ongoing	Title IIA Title I	District and School Level Administrators; Instructional Coaches; Teachers	RTI records and Student Portfolios

Time Period: Fall 2017- Spring 2022

Target Area 2: Learning Capacity

Goal 2.2: Improve the student performance of ALL Ben Hill County Schools' students in reading by focusing on the growth of ALL students.

Objective 2.2.1: Beginning in Fall 2017, Ben Hill County students will show one year's growth annually over a five-year period in reading as measured reliably and consistently using MAPS.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
2.2.1.1	Determine the reading level of each Ben Hill County School's students by locally approved program e.g. MAP	Ongoing- 2022	Title I	District and School Level Administrators; Teachers; Instructional Coaches	Testing reports, progress monitoring, universal screeners
2.2.1.2	Develop an individual student reading plan for each BHCS student	Fall 2017- Spring 2022	Title 1	District and School Level Administrators; Teachers; Instructional Coaches	Student portfolios will be shared with parents
2.2.1.3	Provide professional learning on Effective Grouping for Differentiation in Reading	Ongoing	Title IIA Title VIB	Instructional Coaches; Teachers; Contracted Services; Consultants	Sign in sheets from professional learning; Agendas; Course description; Data from Walk-throughs
2.2.1.4	Communicate student level/growth to parents and students	Fall 2017- Spring 2022	Title I Title VIB	District and School Level Administrators; Instructional Coaches; Teachers; Counselors	Communication logs (Infinite Campus); Sign in sheets Student portfolios will be shared with parents
2.2.1.5	Response to Intervention (RTI) will be used to develop reading skills through equitable opportunities	Ongoing	Title IIA; Title I	All Administration; Instructional coaches; teachers; counselors	RTI and student portfolios

Time Period: Fall 2017- Spring 2022

Target Area 2: Learning Capacity

Goal 2.3: Ben Hill County Schools will improve student achievement in the area of mathematics.

Objective 2.3.1: Beginning in fall 2017, Ben Hill County students will show one year's growth annually over a five-year period in mathematics as measured reliably and consistently using MAPS.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
2.3.1.1	Teachers will engage in a vertical curriculum alignment with a focus on power standards in mathematics	Ongoing	NA	Instructional Coaches; Teachers	Curriculum documents
2.3.1.2	Response to Intervention (RTI) will be used to develop mathematics skills through equitable opportunities	Ongoing	Title IIA Title I	District and School Level Administrators; Instructional Coaches; Teachers; Counselors	RTI records and Student Portfolios
2.3.1.3	Develop an individual student mathematics plan for each BHCS student	Fall 2017- Spring 2022	Title I	District and School Level Administrators; Instructional Coaches; Teachers; Counselors	Student portfolios will be shared with parents
2.3.1.4	Learning progress in mathematics will be communicated to parents and students.	Fall 2017- Spring 2022	Title I Title VIB	District and School Level Administrators; Instructional Coaches; Teachers; Counselors	Communication logs (Infinite Campus); Sign in sheets; Student portfolios will be shared with parents
2.3.1.5	Provide professional learning on Effective Grouping for Differentiation in Math	Ongoing	Title IIA Title VIB	District and School Level Administrators; Instructional Coaches; Teachers; Counselors	Sign in sheets from professional learning; Agendas; Course description; Data from Walk- throughs

Time Period: Fall 2017- Spring 2022

Target Area 2: Learning Capacity

Goal 2.4: Increase the student and employee attendance rate in Ben Hill County Schools

Objective 2.4.1: The percentage of Ben Hill County Schools' employees absent for 15 or fewer days will increase by 2% for each year from 2017 through spring 2022.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
2.4.1.1	Each school will provide incentives for employee perfect attendance (gift cards, coupons, early leave, spa visit)	Fall 2017- Spring 2022	Business partners; Local school budget; PTO	School level administrators; PBIS; school secretary; school counselors	Attendance data; Time Force
2.4.1.2	Each school will recognize the employees with perfect attendance	Fall 2017- Spring 2022	Business partners; Local school budget; PTO	School level administrators	Attendance data

Time Period: Fall 2017- Spring 2022

Target Area 2: Learning Capacity

Goal 2.4: Increase the student and employee attendance rate in Ben Hill County Schools

Objective 2.4.2: The percentage of Ben Hill County Schools' students absent for 9 or fewer days will increase by 2% for each year from 2017 through spring 2022.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
2.4.2.1	Establish baseline attendance data	FY17	NA	Registrars	Attendance data will be shared with BHCS BOE
2.4.2.2	Each Ben Hill County School will establish criteria for student recognition and incentives for attendance (ice cream, extra recess, free time coupons, Tardy for the Party)	Fall 2017- Spring 2022	NA	PBIS committee	Criteria will be reported to BHCS BOE Documentation of incentives awarded during the school year
2.4.2.3	Inform parents and community of the importance of student attendance by "taking school to the community"	Fall 2017	NA	District and School level administrators; teachers	Agendas from School and Community meetings; Student Handbooks; School and System Website
2.4.2.4	Each school will recognize the students with perfect attendance	Fall 2017- Spring 2022	Local School budget	Building level administrators	Announcement of students with perfect attendance

Time Period: Fall 2017- Spring 2022

Target Area 3: Resource Capacity

Goal 3.1: Ensure that the Five-Year Facility Plan is compatible with current needs and resources.

Objective: 3.1.1: By the end of Fall 2017 a Five-Year Facility Plan will be developed and adopted by the Ben Hill County School System.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
3.1.1.1	Form a Facilities Review Team	Summer 2017 Annually 2017-2022	N/A	Facilities Manager; Superintendent; COO; BOE; Site coordinators; Principals; and other stakeholders	Report presented to Board from Facilities Review Team
3.1.1.2	Facilities Review Team will review the plan annually	Annually	N/A	Facilities Manager; Superintendent; COO; BOE; Site coordinators	Report presented to Board from Facilities Review Team
3.1.1.3	Facilities Review Team will seek input from all stakeholders (to include but not limited to: teacher representatives, technology coordinator, administrators, etc.)	Annually/ Ongoing	N/A	Facilities Manager; Superintendent; COO; BOE; Site coordinators	Addendums to report Various survey results Agendas from applicable meetings.

3.1.1.4	The Facilities Review Team will share findings with Ben Hill BOE at least	Ongoing	N/A	Facilities Manager; Superintendent;	Findings shared at board meetings
	annually.			COO; BOE; Site coordinators	Board meeting minutes.
3.1.1.5	Findings of Facilities Review Committee will be acted on as funds are secured.	Ongoing	ELOST State Capital Outlay Bonds Ad valorem Endowments	Superintendent	Physical evidence of facilities updates Facilities reports to the board

Time Period: Fall 2017- Spring 2022

Target Area 3: Resource Capacity

Goal 3.2: Ensure that the Five-Year Technology Plan is compatible with current needs and resources so that instruction and needs of the Ben Hill County Schools will be supported by adequate digital resources.

Objective 3.2.1: By the end of Fall 2017 the Five-Year Technology Plan will be updated and adopted by the Ben Hill County School System.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
3.2.1.1	Form a Technology Review Team	Summer 2017 Annually 2017-2022	N/A	Technology Dir; Inst Tech Coord; Superintendent; COO; BOE; Site coordinators	Report presented to Board from Technology Review Team
3.2.1.2	Technology Review Team review the Technology plan annually	Annually	N/A	Technology Dir; Inst Tech Coord; Superintendent; COO; BOE; Site coordinators	Report presented to Board from Technology Review Team
3.2.1.3	Technology Review Team seek input from all stakeholders	Annually/ Ongoing	N/A	Technology Dir; Inst Tech Coord; Superintendent; COO; BOE; Site coordinators	Addendums to report Various survey results Agendas from applicable meetings

3.2.1.4	Technology Review Team will share findings with the Ben Hill BOE	Ongoing	N/A	Technology Dir; Inst Tech Coord; Superintendent; COO; BOE; Site coordinators	Findings shared at board meetings Board meeting minutes
3.2.1.5	Findings of Technology Review Team will be acted on as funds are secured	Ongoing	ELOST, federal & state programs/ grants	Superintendent	Physical evidence of technology implementation Technology reports to the board

Time Period: Fall 2017- Spring 2022

Target Area 3- Resource Capacity

Goal 3.3: Implement and support effective Professional Learning Communities (PLCs) in each Ben Hill County Schools facility to ensure Ben Hill County Schools maintain a diverse highly qualified staff.

Objective 3.3.1: Provide a system for monitoring and supporting all Professional Learning Communities in Ben Hill County Schools beginning in the 2017-2018 school year.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
3.3.1.1	Perform an audit to determine the functionality of PLCs in Ben Hill County Schools	Ongoing	N/A	Superintendent; Administrators; Instructional coaches; POI Coordinator	Leadership meetings; Principal/Director meetings; Agenda and minutes; Sign in sheets; PLC Notebooks
3.3.1.2	Use audit findings to provide professional learning to low performing PLC's	Ongoing	N/A	Superintendent; Administrators; Instructional coaches; POI Coordinator	Leadership meetings; Principal/Director meetings; Agenda and minutes; Sign in sheets; PLC Notebooks
3.3.1.3	Develop a plan to have ongoing monitoring of PLC's	Ongoing	N/A	Superintendent; Administrators; Instructional coaches; POI Coordinator	Leadership meetings; Principal/Director meetings; Agenda and minutes; Sign in sheets; PLC Notebooks
3.3.1.4	Build capacity in system/building/ department leaders to ensure that all PLC's are purposeful, job-aligned and promote student achievement	Ongoing	N/A	Superintendent; Administrators; Instructional coaches; POI Coordinator	Partnership with Solution Tree to progress monitor

Time Period: Fall 2017- Spring 2022

Target Area 3: Resource Capacity

Goal 3.3: Implement and support effective Professional Learning Communities (PLCs) in each Ben Hill County Schools facility to ensure that Ben Hill County Schools maintains a diverse highly qualified staff.

Objective 3.3.2: Provide high quality, job-aligned professional learning for all Ben Hill County Schools personnel beginning in the fall of 2017.

#	Actions, Strategies, and Interventions	Timeline	Funding/ Resources	Person(s) Responsible	Means of Evaluation:
3.3.2.1	All Ben County Schools personnel will complete a prioritized needs assessment	Bi- Annually (Fall and Spring)	N/A	Superintendent; Administrators; Instructional coaches; POI Coordinator	Needs assessment results/report
3.3.2.2	Ben Hill County Schools needs assessment will be aligned with the Comprehensive Needs Assessment	Ongoing	N/A	Superintendent; Administrators; Instructional coaches; POI Coordinator	Comprehensive Needs Assessment (CNA) report
3.3.2.3	Needs Assessment data will be used to plan for professional learning	Ongoing	N/A	Superintendent; Administrators; Instructional coaches; POI Coordinator	PL agendas; Sign in sheets; CNA report/DATA